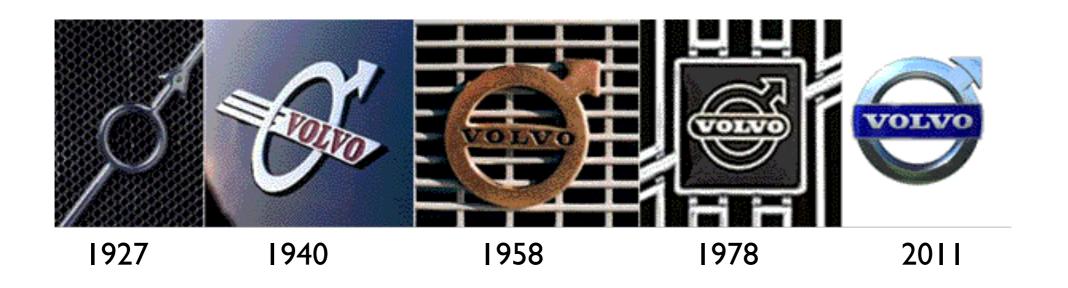
The importance of branding & the CalFresh brand

### covered in this presentation

- why brands matter
- why names matters
- the importance of the naming process
- how CalFresh gets it right
- why execution is important

# Volvo = Safety





SHOPPING TOOLS

CROSSOVERS

WAGONS

V50

SEDANS S40 S60 S80 COUPES C30 C70 SALES & SERVICES Global site search



5 THINGS TO KNOW THE GALLERY 360 VIEWS SPECIFICATIONS

Build Your XC60

Accessories

XC60 Offers

Download a Brochure

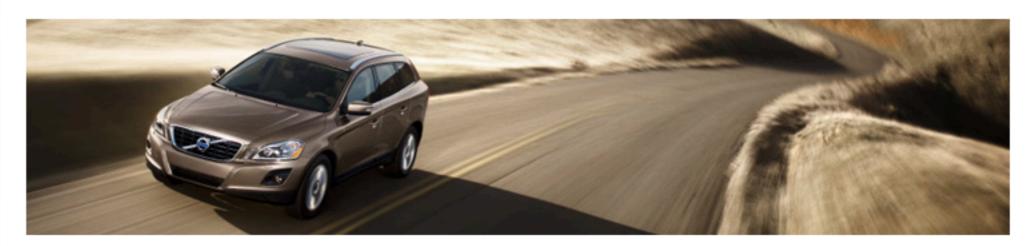
Request a Quote

Test Drive

XC60 Awards

#### VOLVO XC60 NEWS & AWARDS

XC70 XC90



The XC60 has received numerous accolades from enthusiasts, safety experts, and more. Take a look at some of the awards the XC60 has required.



#### NHTSA 5-Star Safety Rating

The 2011 XC60 is the only SUV in its segment to earn the NHTSA's top henors in each seating position. And it's the only unconditionally NHTSA tosted SUV in its segment to be rated 5 stars in front, side and overall crash worthiness.





#### Edmunds

Volvo is excited to announce that Edmunds.com named the Volvo XC60 a "Top Recommended" vehicle for 2010.





#### Volvo XC60 Wins Prestigious 2010 International Truck of the Year Award

The Volvo XC60 was named 2010 International Truck of the Year today by the International Car of they Year (ICOTY) jury.





#### IIHS Awards Four Volvo Models with Top Safety Pick

Once again Volvo has proven itself to be a leader in occupant protection with an impressive four IIHS Top Safet, Incks, including the 2010-11 Volvo XC60.



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COMMUNITY YOUR VOLVO

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## **ABOUT VOLVO**

**VALUES** 

Design

Environment

Quality

Safety

**NEWS & EVENTS** 

CORPORATE

#### **SAFETY**



confidential 1.27.11 5





#### **VOLVO ON CALL IPHONE APP**









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## COMMUNITY

**EVENTS** 

MUSIC

**VIDEOS** 

**BLOGS** 

FOLLOW US

VOLVO SAVED MY LIFE

ALEX'S LEMONADE STAND

S60 BLIND PREVIEW

**CLUBS** 

**HERITAGE** 

YOUR VOLVO

SHARE YOUR VOLVO STORY

LIV STORIES

MOBILE

The Volvo Saved My Life Club recognizes owners who share one belief: A Volvo saved their lives.

And, while we're very proud of the Volvo Saved My Life Club, we hope for the day when potentially fatal car accidents will be a thing of the past. Until then, we end with this heartfelt wish and advice: Drive safely.

To view a selection of extraordinary Volvo Saved My Life Club stories click here

If you believe that a Volvo has helped save your life in an accident, you can contact the Volvo Customer Care Center at customercare@volvocars.com



#### Cars are driven by people.

The guiding principle behind everything we make at Volvo, therefore, is and must remain – safety.

- Assar Gabrielsson and Gustaf Larson, the Founders of Volvo

tor life

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#### customer perceptions

- recognized by Forbes magazine as a "leader in safety"
- Traffic Safety Achievement Award, World Traffic Symposium
- NHTSA 5-Star Safety Rating for XC60
- L'Automobile Magazine 2008 "Innovation for Safety"
- Volvo = Safety

## why names matter

- they are the cheapest form of advertising
- they are the easiest way to reference a brand
- they reflect on you and your business
- you never want to have to change them
- they matter to customers and drive brand loyalty

### successful name changes

- → GMAC > Ally Bank
- America Online > AOL
- ▶ GTE/Bell Atlantic > Verizon

## why a (re)naming process is important

- have clear objectives for the name
- understand the target audience
- generate many candidates
- make sure they are available for use
- roll out the new name



## how CalFresh gets it right

- directly addresses the stigma
- a name that appeals to the target audience
- in line with other CA govt programs
- full of positive messages

## Is there a stigma around food stamps?

# Which future do I want? More food stamps? Or more paychecks?

- Newt Gingrich

# How do we know we're speaking to the target audience?

- Focus group research with current and potential CalFresh participants (4 groups, 12 adults each, participants and potential participants, both in Spanish and English)
- Internal stakeholder group daylong workshop to discuss important concepts
- Creative exploratory period for marketing firm to develop 10-15 preliminary brand concepts
- Internal stakeholder group feedback provided to narrow down brand concepts
- Initial brand concept provided to research firm for testing
- Wide audience research on initial brand concepts
  - One on one interviews
  - Online survey (650 participants, income of \$35,000 or less)
- Final brand development and presentation to Department of Social Services based on research and feedback

# How does it fit with existing names?







## **CalCareNet**

















Cal E:M:A



## What are the positive associations?

# CalFresh =

Local start sources Fresh food Healthy

BETTER FOOD FOR Choices

Eat your colors

Breath of fresh air

### why execution is important

- consumers need a smooth, clear transition
- first experience sets expectations
- getting buy-in ensures success
- need a deadline for completing the transition

#### how to ensure a successful transition

- use the new name consistently and often
- be open and transparent about the name change
- use new collateral when possible
- set up new touchpoints for the brand (web, twitter, ads, press, partners)
- embrace the new name!

# thankyou!